FT PARTNERS FINTECH INDUSTRY RESEARCH

March 1, 2018

ALT LENDING CEO INTERVIEW:



with CEO Keith Smith

Financing for Sellers on Digital Marketplaces



The Only Investment Bank Focused Exclusively on FinTech

Overview of FT Partners

Payability*

- Financial Technology Partners ("FT Partners") was founded in 2001 and is the only investment banking firm focused exclusively on FinTech
- FT Partners regularly publishes research highlighting the most important transactions, trends and insights impacting the global Financial Technology landscape. Our unique insight into FinTech is a direct result of executing hundreds of transactions in the sector combined with over 15 years of exclusive focus on Financial Technology

FT Partners' Advisory Capabilities



FT Partners' FinTech Industry Research





Named Silicon Valley's #1 FinTech Banker (2016) and ranked #2 Overall by The Information



Ranked #1 Most Influential Person in all of FinTech in Institutional Investors "FinTech Finance 40"



Numerous Awards for Transaction Excellence including "Deal of the Decade"

Payability Overview

Payability*

Company Overview



Co-Founder, CEO:

Headquarters:

Founded:

Keith Smith New York, NY

2013

- Payability provides friction-free financing to sellers operating across digital marketplaces
 - Payability solves critical cash flow issues and smooths out inconsistent working capital patterns
 - Today, over 40 million SMBs sell on digital marketplaces such as Amazon
- Payability offers two cash flow products:
 - Instant Access: Daily, next-day payouts for sellers who typically must wait weeks or months to receive their sales payouts
 - Instant Advance: Advance of future sales proceeds for sellers with consistent performance and strong expected growth
- Payability's financing is used to reinvest in inventory and maximize turns, which is the lifeblood of ecommerce SMBs

Management Team



Scott Lynn Founder



Keith Smith Co-Founder, CEO



Gregor Siwinski Chief Technology Officer



Jim Shook Chief Marketing Officer

Products & Services Overview

Key Use Cases



Buy more inventory



Improve marketplace search rankings



Negotiate supplier discounts

How Payability's Instant Access Product Works



Sign up, get approved for financing and receive funding within a day

 Payability's automated machine learning underwriting processes make sign up and go-live instant and painless



Receive earnings next day, every day

 Payability's robots constantly analyze customer data and default risk, enabling consistent, reliable cash flow while delivering industry-leading bad debt ratios



Reinvest the cash immediately to grow faster than the competition

 Payabilty customers grow over 2x faster than their peers who do not use Payability

Payability*

Interview with Keith Smith



Payability Keith Smith

Co-Founder & Chief Executive Officer

Keith is the co-founder and chief executive officer of Payability, a FinTech company whose mission is to provide friction-free financing to suppliers of digital marketplaces. Prior to co-founding Payability, Keith was the co-founder and CEO of BigDoor, a white label software platform that helps businesses easily engage their consumers to build loyalty. Keith is a board member of Affinity.IS, GoChime and Durango Joes Coffee. He attended Northwest University.

1. What was the vision behind founding Payability?

Each member of our founding team had personally experienced the pain points that Payability solves. As we began observing the macro trend that more small businesses are being paid by digital marketplaces, we realized that now was the time to test our thesis for the business.

We believe that small businesses continue to be the engine that drives the economy forward, but that current financial products are not well-suited to the changing nature of the 21st century economy. As businesses increasingly connect to consumers through digital marketplaces, their cash flow needs have changed. In the ecommerce space, we've seen many of the same financing dynamics that we observed in other verticals - SMBs struggling to grow due to unfavorable working capital dynamics, despite running healthy, growing businesses. Moreover, ecommerce entrepreneurs need to constantly reinvest in new products and inventory, so working capital crunches can be very harmful to their businesses.

2. How big is the market opportunity that you are pursuing?

We've primarily focused on US-based Amazon sellers, selling on Amazon.com (their US-based site). This niche alone represents millions of sellers and hundreds of billions of dollars in GMV. Those numbers get even larger when you add in additional marketplaces, other geographies and new products, which are all on our 2018 roadmap. (continued on next page)

Interview with Keith Smith (cont.)

Payability Exclusive CEO Interview – Keith Smith

2. How big is the market opportunity that you are pursuing? (continued)

(continued) We, like most people, believe that a larger proportion of economic activity will take place online over time. We also believe that a larger proportion of online activity will move toward the marketplace model. Said differently, there's a great market opportunity for us today, and we think there are strong industry-wide tailwinds at our backs for years to come.

3. What sources of capital does Payability typically replace for sellers?

Any type of capital that a small business could have, odds are we've seen in our customer base and worked alongside it. We service a wide spectrum of sellers - from hobbyists looking to leave their 9-5 job to complex multinational organizations. For our smaller sellers, we typically see credit cards, savings or friends & family financing the business. Larger organizations may also have bank loans, lines of credit, alternative loans or even equity investments in their capital structures.

4. What information does the Company need to underwrite sellers and how do you obtain that information? Where does the risk of default lie?

Our underwriting process is fast, seamless, automated and customer-friendly. We don't pull credit scores on the principal and we typically approve and fund within hours of a new customer applying with us. Our robots make our underwriting decisions instantly, primarily based on our customer's history, performance and process on the marketplace, plus a few other factors.

We like to say that giving the money away is the easy part, but getting it back is the hard part. So we have focused intently on developing our proprietary machine learning risk algorithms. These efforts have resulted in incredibly low bad debt rates, and write offs continue to decline because our robots get smarter every day as we feed them more and more data.

Payability*

Interview with Keith Smith (cont.)

Payability Exclusive CEO Interview – Keith Smith

5. How are you funding the advances today? Will that change in the future?

We have a strong balance sheet backed by commercial banks with strict criteria and very low rates, and then complemented by more flexible - and slightly more expensive - capital provided by a private equity fund. As we continue to scale, we will likely go back out to the debt markets and may consider other creative ways to finance new asset classes.

6. What is your marketing / customer acquisition strategy?

We do a lot in the seller community to support seller education, sharing of ideas and growth opportunities. We have a presence at most major conferences, meetups and events. We've embraced the thriving online communities where digital sellers congregate and share tips, ideas and advice. We regularly appear on industry podcasts, webinars and blogs, and have a thriving organic social media presence, as well as a great blog and informative weekly newsletter. We also have a very strong technical marketing team working across all major paid channels to be in front of our target audience any time they may be feeling the pain that we help solve. Finally, we have several great referral partners both within the Amazon seller ecosystem and in the broader ecommerce world.

7. Please describe your fee structure and revenue model?

Our fee structure is simple and transparent. We charge a flat rate fee based on the size of the receivable and the marketplace on which it is generated. On Amazon, we charge between 1% and 2% of sales, and have an 80-90% advance rate, again depending on the strength of the business and how long we've been working together.

Payability*

Interview with Keith Smith (cont.)

Payability Exclusive CEO Interview – Keith Smith

8. Can you share any key growth metrics with us?

Last year we extended over \$500mm in capital to SMBs selling on marketplaces. In terms of revenue, we quadrupled the business in 2017 and expect to triple the business again in 2018. We're also fairly unique in the start-up space in that we have achieved those numbers without any external capital and we are operating at a profit.

9. Do you plan expanding beyond marketplaces into other SMB lending markets?

At this time, we're laser focused on the unique cash flow needs that marketplace sellers face.

10. How do you see FinTech evolving in the years ahead? Is it over / under-hyped? Too much investment or too little? Are there any opportunities outside of your business that you see that may be ripe for innovation?

We believe it is incredibly difficult to truly disrupt the incumbents in the world of finance. Not impossible, just extremely difficult. With that said, we are still quite optimistic about the future of FinTech innovation, and we are pleased to see the many examples of financial services incumbents embracing and partnering with many of today's FinTech companies.

Selected FT Partners Banking Tech Research - Click to View



Credit Sesame's \$42 million Financing



Prosper's Series G Financing



Oakam's Debt Financing from Victory Park Capital



defi SOLUTIONS Raises \$55 million in Series C Financing



OakNorth Raises £244 million in Financing (includes interview with Co-Founder)



MoneyLion Raises \$42 million in Series B Financing (includes interview with CEO)



Exclusive Interview with Nav – CEO, Levi King



Credible Completes its IPO Raising ~\$50 million

VIEW MORE FT PARTNERS RESEARCH

Significant Experience Across the Banking Technology Space











































Track Record of Success in the Alternative Lending Value Chain

Credit & Loan Management Tools



Marketplace Lending



Consumer Home Improvement Financing



SaaS-based Loan Origination



Consumer Marketing / Credit Lead Generation



SMB Financing



SMB Credit Tools / Financing



Supplier Finance Solutions



FT Partners has Advised on Many of the Largest Alt. Lending Transactions

Company	Investor(s)	Amount Raised
PROSPER	Affiliates of New Residential Jefferies THIRD POINT	\$5,000,000,000 Loan Commitment
GreenSky **	FIFTH THIRD BANK	2,000,000,000 Loan Commitment 50,000,000 Investment
GreenSky **	TPG DST ICONIQ WELLINGTON MANAGEMENT	300,000,000
GreenSky **	PIMCO	200,000,000
Kabbage Kabbage	RCP REVERENCE CAPITAL PARTNERS ING Sociabank*	135,000,000
earnest	Adams Street Bettery Ventures mayeron	75,000,000
taulia	QuestMark Partners ZOUK BBVA edbi	65,000,000
INSIKT	FIRSTMARK revolution Colchis	50,000,000
PR05PER	Fund Co-Managed by:	50,000,000
credit sesame	Menlo ICP INVENTUS GLOBESPAN COUTAN PARTNERS GLOBESPAN CAPITAL PARTNERS SF	42,000,000
Mav	KPCB POINTS POINTS CONTINUES	38,000,000

In addition to these large rounds, FT Partners has advised on a number of other prominent Lending Tech /
Alt Lending transactions

























FT Partners Advises GreenSky on its Financing

Overview of Transaction

- On December 28, 2017, GreenSky Credit filed an SEC Form D stating that it has closed a \$200 million capital transaction
- Founded in 2006 and headquartered in Atlanta, GA, GreenSky is a leading provider of point of sale (POS) promotional financing solutions
 - With operations throughout North America, GreenSky connects approximately 15 funding partners with more than 17,000 merchants, and services close to \$4 billion in origination volume per year
- PIMCO is an American investment management firm with over \$1.5 trillion in AUM, with expanding operations in corporate private equity investments in high growth financial services and technology companies

Significance of Transaction

- PIMCO's investment represents the continued fundamental shift in lending customer acquisition models away from traditional banks and towards specialists like GreenSky, who partner with traditional banks as partners
- This transaction positions GreenSky as a clear leader in Alternative & POS
 Lending and enables the company to continue to innovate, bring additional
 products to existing markets, and expand into new markets overall

FT Partners' Role

- FT Partners has served as the exclusive strategic and financial advisor to GreenSky and its board of directors since 2014, advising the Company through numerous equity and debt capital raises and other financial processes
- This transaction further supports FT Partners' continued success advising prominent companies in the Alternative & POS Lending space and highlights the long-term nature of many of the Firm's advisory relationships
- FT partners leveraged its deep industry knowledge, extensive experience, and broad scope of relationships to help achieve a favorable outcome for the Company

Financial Technology Partners LP

is pleased to announce its exclusive role as sole strategic and financial advisor to



in its investment from

PIMCO

for total consideration of

\$200,000,000



FT Partners Advises Prosper on its Series G Financing

Overview of Transaction

- On September 22, 2017, Prosper Marketplace announced that it has raised \$50 million in a Series G financing round from an investment fund comanaged by FinEx Asia
- San Francisco, CA-based Prosper is a leading marketplace lending platform for consumer loans, connecting people who want to borrow money with individuals and institutions that want to invest in consumer credit
 - To date, over \$10 billion in personal loans have been originated through the Prosper platform for debt consolidation and large purchases such as home improvement projects, medical expenses and special occasions
- Based in Hong Kong, FinEx Asia is the first global FinTech marketplace connecting Asian investors with high quality, low volatility asset classes, including U.S. consumer lending

Significance of Transaction

 The Series G investment, which brings Prosper's total equity raised to \$410 million to date, will be used to make strategic investments in the Company's platform and products

FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to Prosper and its Board of Directors
- FT Partners also advised on <u>Prosper's \$5 billion loan purchase agreement</u> from a consortium of institutional investors
- This transaction further solidifies FT Partners' role as the advisor of choice in the Alternative Lending sector

Financial Technology Partners LP FTP Securities LLC

is pleased to announce its exclusive role as sole strategic and financial advisor to



in its Series G Financing from

an investment fund co-managed by



for total consideration of

\$50,000,000



FT Partners Advises Nav on its Series B Financing

Overview of Transaction

- On May 3, 2017, Nav announced it has raised \$13 million in additional Series B financing, increasing the round to \$38 million
 - The round expansion was led by Goldman Sachs Principal Strategic Investments group with participation from CreditEase FinTech Investment Fund, Point72 Ventures and Clocktower Technology Ventures
- On September 21, 2016 Nav initially raised \$25 million in Series B equity financing led by Experian with participation from existing investors including Kleiner Perkins Caufield & Byers and Crosslink Capital
 - Nav and Experian also announced a strategic partnership to provide
 SMBs greater transparency into their business and personal credit data, along with instant access to their most-qualified financing options
- Nav enables SMBs to manage their entire credit and financial profile and provides access to financing and business services through its marketplace offerings
- Experian is a leading global information services company, providing data and analytical tools to help businesses manage credit risk, prevent fraud and automate decision making

Significance of Transaction

- The transaction capitalizes on Nav's strong growth and traction and firmly positions the Company to expand its marketplace offerings and continue to disrupt the credit and financing space
- The strategic partnership allows Nav to combine Experian's deep levels of data on consumers and businesses with its industry leading platform, empowering SMBs with technology to improve their credit and streamline access to funding

FT Partners' Role

- FT Partners served as exclusive strategic and financial advisor to Nav and its Board of Directors
- Transaction demonstrates FT Partners' continued success advising on financings for leading, world class Financial Technology companies

Financial Technology Partners LP FTP Securities LLC

is pleased to announce its exclusive role as sole strategic and financial advisor to



in its Series B minority financing led by



with participation from









\$ 38,000,000



FT Partners Advises Kabbage on its \$135 million Minority Financing

Overview of Transaction

- On October 14, 2015, Kabbage announced a minority \$135mm Series E equity financing round
- The round was led by Reverence Capital Partners as well as ING, Santander InnoVentures and Scotiabank
- Additional new investors include China's Yuan Capital and Japan's Recruit Strategic Partners; existing investors BlueRun Ventures, UPS Strategic Enterprise Fund and Thomvest Ventures also participated in the round
- In conjunction with the equity raise, Kabbage also increased its credit facility by more than threefold to over \$900mm to fuel the expansion of its direct lending business
- Kabbage is the leading technology and data platform powering automated lending; the Company leverages numerous data sources generated through business activity to better understand performance and deliver fast, flexible funding in real time

Significance of Transaction

The transaction represents one of the few times in recent history that multiple global financial institutions have invested in a U.S.-based financial technology company, suggesting the potential for Kabbage's world-class platform to change the landscape of lending worldwide

FT Partners' Role

- FT Partners served as strategic advisor to Kabbage in this groundbreaking transaction
- Transaction demonstrates FT Partners' continued success advising on \$100mm+ financings for leading, world class financial technology companies while also building on the Firm's deep domain expertise in the Alternative Lending space

Financial Technology Partners LP FTP Securities LLC

is pleased to announce its role as advisor to



in its Series E minority financing led by











for total consideration of

\$ 135,000,000



Award-Winning Investment Banking Franchise Focused on Superior Client Results

Institutional Investor Institutional Investor Annual Ranking	2017 2015 - 2016 2006 - 2008	 Ranked #1 Most Influential Executive on Institutional Investor's FinTech 40 List Steve McLaughlin Ranked Top 5 on Institutional Investor's FinTech 35 List Consecutively Ranked (2006, 2007 and 2008) among the Top Bankers on Institutional Investor's "Online Finance 40" 	
The Information	2016	 Ranked #2 Top Technology Investment Banker on The Information's "Silicon Valley's Most Popular Dealmakers" 	
2017 - 2004 ANNUAL AWARDS	2015 - 2017	 Investment Banker of the Year – 2017 Investment Banking Firm of the Year – 2016 Cross Border Deal of the Year - 2016 Dealmaker of the Year – 2015 Technology Deal of the Year – 2015 Equity Financing Deal of the Year - 2014 Professional Services Deal of the Year, Above \$100 mm – 2014 Dealmaker of the Year – 2012 Professional Services Deal of the Year, Above \$100 mm – 2012 	
WINNER M&A Advisor Awards	2010 -2014	 Boutique Investment Bank of the Year – 2011 Deal of the Decade – 2011 Upper Middle Market Deal of the Year, Above \$500 mm – 2010 IT Services Deal of the Year, Below \$500 mm – 2010 Cross-Border Deal of the Year, Below \$500 mm – 2010 	
	2004 - 2007	 Dealmaker of the Year – Steve McLaughlin – 2007 Business to Business Services Deal of the Year - 2007 Computer and Information Technology Deal of the Year, Above \$100 mm – 2007 Financial Services Deal of the Year, Above \$100 mm – 2007 Investment Bank of the Year – 2004 	
Middle Market Financing Awards	2006 - 2008	 Equity Financing Dealmaker of the Year – Steve McLaughlin – 2008 Information Technology Deal of the Year – 2008 Financial Services Deal of the Year – 2008 Financing Professional of the Year – Steve McLaughlin – 2006 	

The FT Partners Senior Banker Team

Name / Position	Prior Background	Experience / Education	Years of Experience
Steve McLaughlin Founder, CEO and Managing Partner	Goldman Sachs	 Formerly with Goldman, Sachs & Co. in New York and San Francisco from 1995-2002 Former Co-Head of Goldman Sachs' Financial Technology Group (#1 market share) Wharton M.B.A. 	23
Greg Smith Managing Director	Merrill Lynch J.P.Morgan	 Formerly award winning Equity Research Analyst at Merrill Lynch / J.P. Morgan / Hambrecht & Quist 20+ years of experience covering FinTech as both an Analyst and Investment Banker 	22
Osman Khan Managing Director	pwc	 Former Managing Director / Head of FIG M&A at Alvarez & Marsal 15+ years FIG deal, consulting and assurance experience at PwC 40 Under 40 M&A Advisor Award Winner in 2013 LSE (BSc w/Honors), MBS (MBA w/Distinction), ICAEW (FCA) 	21
Steve Stout Managing Director	J.P.Morgan First Data	 Former Global Head of Strategy at First Data Formerly Led J.P. Morgan Payments Investment Banking Former Equity Research Analyst on #1 ranked team at UBS and Economist at the Federal Reserve Bank 	20
Tim Wolfe Managing Director	Goldman Sachs	 Formerly with Goldman, Sachs & Co. beginning in 2000 Started at FT Partners in 2002 40 Under 40 M&A Advisor Award Winner 2013 Harvard M.B.A. 	16
Timm Schipporeit Managing Director	Morgan Stanley Index Ventures	 11+ years with Morgan Stanley, Senior Executive Director of European Technology Investment Banking Team in London Formerly a Venture and Growth Investor focused on FinTech at Index Ventures 	15
Andrew McLaughlin Managing Director	Deloitte.	 20+ years experience executing / implementing financial and operational strategy Formerly with Deloitte Consulting 	12